

COMMONWEALTH OF PENNSYLVANIA DEPARTMENT OF MILITARY AND VETERANS AFFAIRS

VETERANS' TRUST FUND GRANT PROGRAM

NOTICE OF GRANT ANNOUNCEMENT AND GUIDELINES



APPLICATIONS DUE: JANUARY 19, 2023



Table of Contents/Key Dates

NOTICE OF FUNDING ANNOUNCEMENT	4
GRANT GUIDELINES	
GRANT OPPORTUNITY	
I. Nonprofit/Service Organization	
B. Eligibility	
C. Funding	
D. Priorities	7
E. Ineligible Grant Applications	7
II. County Director for Veterans Affairs	
B. Funding	8
C. Primary Applicant	8
D. Priorities	8
E. Ineligible Grant Applications	g
APPLICATION PROCESS	9
A. Deadline	g
B. Format	g
C. Supporting Documentation	10
D. Signatures	10
E. Contact Information	10
EVALUATION PROCESS	
A. Competitive Submissions	10
B. Grant Proposals	10
C. Scoring	10
D. Review	10
E. Compliance	10
AWARD PROCESS	11
A. Announcements	11
B. Agreement	11
C. Period of Performance	11
D. Payment	11
E. Reporting	12
F. Audits	12
G. State Labor Law	13
APPENDICES	



KEY DATES

December 15, 2022	Notice of Funding Announcement Release Date	
January 19, 2023	Application Due Date:	
	Emailed Applications must be submitted to:	
	RA-MVVetTrustFund@pa.gov	
	Mailed Applications must be submitted to:	
	Department of Military and Veterans Affairs	
	ATTN: Jennifer Snyder	
	Division of Grants	
	Bldg. 0-47, Fort Indiantown Gap	
	Annville, PA 17003-5002	
June 1, 2023	Period of Performance Start Date	
May 31, 2024, or November	Period of Performance End Date(s)	
30, 2024, or May 31, 2025		
August 31, 2024, or February 28, 2025, or August 31, 2025	Final Program Financial Statement or Audit Due Date	



2022-23

VETERANS' TRUST FUND NOTICE OF FUNDING ANNOUNCEMENT

The Commonwealth of Pennsylvania, Department of Military and Veterans Affairs (DMVA) is pleased to announce the opening of its fiscal year 2022-23 Veterans' Trust Fund (VTF) grant cycle.

1. WHAT IS THE PURPOSE OF THE GRANT?

The VTF grant funding is for new, innovative, and/or expanded programs or services that increase or improve services to veterans in their county, region, or across the Commonwealth.

2. WHO IS ELIGIBLE TO APPLY?

The VTF considers grant applications from organizations that are determined as:

- Veterans' Service Organization (VSOs) with 501(c)(19) status under the Internal Revenue Code;
- Non-profit organizations with a mission of serving Pennsylvania veterans granted 501(c)(3) status under the Internal Revenue Code; and
- County Directors of Veterans Affairs or the Pennsylvania Association of County Directors of Veterans' Affairs.

3. HOW MUCH CAN BE REQUESTED?

There is no minimum amount for grant awards. The maximum amounts are listed below:

- Grants of up to \$40,000 are available for the following types of eligible applicants:
 - o veterans' service organizations (VSOs) with 501(c)(19) status under the Internal Revenue Code; and
 - o non-profit organizations with a mission of serving Pennsylvania veterans granted 501(c)(3) status under the Internal Revenue Code.
- Grants of up to \$15,000 are available for the following types of eligible applicants:
 - o individual eligible counties; and
 - the Pennsylvania Association of County Directors of Veterans Affairs. Please contact Jennifer Snyder for further details on the available funding.
- The VTF does not set a minimum amount for grant awards.

4. IS THERE A MATCH REQUIREMENT FOR FUNDS RECEIVED?

It is preferred that the funds be matched by funding from another source, but it is **not** a requirement.

5. WHAT ARE THE PRIORITY AREAS?

For Veterans' Service Organizations/ Non-profit organizations:

- Transportation Services
- Behavioral Health Initiatives
- Homelessness
- Employment and Education



For County Directors of Veterans Affairs/ Pennsylvania Association of County Directors of Veterans' Affairs:

- Veteran Outreach Initiatives
- Transportation Services
- Homelessness

6. WHAT ACTIVITIES MAY NOT RECEIVE FUNDING?

- New construction projects (Exception Grant applications for renovations/repairs projects to an existing building are eligible for award.);
- The purchase of vehicle(s); and
- Administrative personnel costs exceeding 10% of the requested dollar amount. Administrative costs are those **expenses incurred by grant recipients or sub-recipients in support of the day-to-day operations of their organization**. These overhead costs are the expenses that are not directly tied to a specific program purpose.

7. WHAT IS THE PROJECT TIMELINE?

Applicants should base proposals on projects beginning on June 1, 2023. Expenses incurred prior to June 1, 2023, are not payable or reimbursable with funds from this grant.

8. HOW TO APPLY?

It is preferred that applications are submitted via email to <u>RA-MVVetTrustFund@pa.gov</u> A paper copy delivered to the following address is also acceptable:

Department of Military and Veterans Affairs

Division of Grants

ATTN: Jennifer Snyder

Building 0-47 Fort Indiantown Gap

Annville, PA 17003-5002

9. WHEN ARE APPLICATIONS DUE?

Applications must be <u>received</u> by DMVA, whether submitted by mail or electronically, by **2:00 p.m. Eastern Standard Time on Thursday**, <u>January 19, 2023</u>. Please note that late or misdirected submissions not physically or electronically received by this date and time will be administratively rejected without review.

10. WHEN WILL AWARDS BE ANNOUNCED?

DMVA anticipates grant awards will be announced in March 2023. Organizations will be required to sign a grant agreement. Funds will be released to the grantees upon full execution of the grant agreement.

11. WHAT IS THE CONTACT INFORMATION?

Please direct questions to Mrs. Jennifer Snyder at 717-861-6979 or email to RA-MVVetTrustFund@pa.gov.



2022-23 VETERANS' TRUST FUND GRANT GUIDELINES

GRANT OPPORTUNITY

Grants will be considered in the following areas:

- I. Competitive grants to 501(c)(3) charitable organizations and 501(c)(19) veterans' service organizations.
 - A. Beneficiaries. Grant applications will be accepted for programs and services that benefit Pennsylvania veterans and their families.
 - B. Eligibility. Organizations eligible to apply for grants in this category include 501(c)(3) charitable organizations that serve Pennsylvania veterans and 501(c)(19) veterans' service organizations that serve Pennsylvania veterans.
 - 1. Organizations previously awarded VTF grants are ineligible to receive a new VTF grant if:
 - a. all previously awarded grant funds have not been expended by May 31, 2023; or
 - b. closeout requirements for any previous grant (e.g., reports, financial statements or audits) are outstanding.
 - 2. Organizations with a prior history of delinquent reports or audits, project period extensions, or the inability to fully execute grant funds may be deemed ineligible.
 - 3. Applications must include documentation (e.g., mission statement, charter, bylaws) that establishes that one of the organization's primary missions is serving Pennsylvania veterans or their families.
 - C. Funding. DMVA expects to award multiple grants in the above area.
 - 1. There is no minimum dollar amount for VTF grant applications or awards.
 - 2. The maximum award to a veterans' service organization or non-profit is \$40,000.
 - a. An applicant may submit multiple grant applications if each application is clearly for a distinct project or initiative that can be awarded and implemented individually. Proposals that accomplish the same mission or objective should be submitted as one grant application.
 - b. Regardless of the number of applications submitted, no more than \$40,000 will be awarded to one organization in this grant cycle.
 - 3. Leveraging VTF grant funding by pledging cash matching funds or in-kind assistance is encouraged.
 - 4. DMVA reserves the right to award grants in an amount less than the applicants requested funding.



- 5. Organizations which choose to accept a reduced award must submit a revised budget and narrative for the new dollar amount, which may be offset by reducing the programs or services provided.
- D. Priorities. DMVA's funding priorities for this grant cycle are veterans' initiatives focused on areas of need associated with the following:
 - 1. Veterans Transportation Services -
 - a. Programs or services that address or provide safe and reliable transportation to veterans in need
 of assistance traveling to and from VA health care facilities and authorized non-VA health care
 appointments; or
 - 2. Behavioral Health Initiatives
 - a. Programs that establish or expand veteran peer support programs to improve social connectedness and networks for veterans;
 - b. Initiatives that support military competency training to physicians, caseworkers, counselors, and veteran service organizations (VSOs) around topics that are unique to military service;
 - c. Programs that implement "caring messages" initiatives designed to keep service members, veterans, and their families connected within the community; or
 - d. Programs that provide long-term mental health for homeless veterans in support of the U.S. Department of Veterans Affairs initiative to address supportive services and acute and chronic conditions underlying the veteran's homeless status. Mental health programs should address the material or financial unmet needs of veterans. The expected outcomes/impacts include enhanced self-sufficiency and economic stability, increased access to healthcare, stable housing and supportive services, increased food security, and overall well-being.

3. Homelessness -

- a. Transitional housing initiatives that focus on veteran-centric lodge living that follow the Fairweather Lodge Model; or
- b. Programs that provide long-term relief for homeless veterans in support of the U.S. Department of Veterans Affairs initiative to end veteran homelessness
- 4. Employment and Education
 - a. Initiatives that support veterans to prepare for, secure, and maintain employment;
 - b. Initiatives that utilize business connections, career pathways, and best practices to support veteran placement in long term careers; or
 - c. Initiatives to support the veterans' community at institutions of higher learning.

E. Ineligible Grant Applications. Grant applications for the following types of programs and projects are ineligible for an award:

- 1. New construction projects (Exception Grant applications for renovations/repairs projects to an existing building are eligible for award.); or
- 2. The purchase of vehicle(s); and
- 3. Administrative personnel costs exceeding 10% of the requested dollar amount. Administrative costs are those **expenses incurred by grant recipients in support of the day-to-day operations of their organization**. These overhead costs are the expenses that are not directly tied to a specific program purpose.



- II. Grants for activities and programs operated by County Directors of Veterans Affairs or the Pennsylvania Association of County Directors of Veterans' Affairs.
 - A. Eligibility. Competitive grant applications under this section may be submitted by a Pennsylvania County Director of Veterans Affairs on behalf of the county that employs the director, a combination of Pennsylvania County Directors of Veterans Affairs on behalf of the group of counties involved or by the State Association of County Directors of Veterans' Affairs.
 - 1. Counties that were awarded prior VTF grants are ineligible to receive a new VTF grant if:
 - a. all previously awarded VTF grant funds have not been expended by May 31, 2023; or
 - b. prior VTF closeout requirements, such as reports, financial statements or audits, are outstanding.
 - B. Funding. DMVA expects to award multiple grants in the above area.
 - 1. There is no minimum dollar amount for grant awards.
 - 2. The maximum award to a county is \$15,000, regardless of whether grant applications are submitted by an individual county or as part of a joint application with two or more counties.
 - 3. Joint applications by two or more counties are permissible subject to the following condition:
 - Counties that choose to submit joint applications are limited to the maximum award of \$15,000 **per eligible county.**
 - 4. The State Association of County Directors of Veterans Affairs ("Association") may request funding up to the maximum available amount during the grant cycle. If a county receives a benefit from the Association's award, the value of the benefit will count towards the \$15,000 maximum award for that individual county. Questions pertaining to the maximum available funds should be directed to Jennifer Snyder at 717-861-6979.
 - 5. DMVA reserves the right to award grants in an amount less than the applicants requested funding.
 - 6. Applicants which choose to accept a reduced award must submit a revised budget and narrative for the new dollar amount, which may be offset by reducing the programs or services provided.
 - C. Primary Applicant. Joint applications must clearly identify one primary county to serve in a fiduciary capacity. This county must sign the grant agreement and accept full responsibility for the proper accounting and execution of funds, program implementation, reporting, and audit requirements.
 - D. Priorities. Priorities for this grant cycle are new, innovative, and/or expanded outreach activities or programs that increase awareness or improve the delivery of services to veterans in the county, region, or across the Commonwealth. Outreach is defined as an activity of providing services to populations who might not otherwise have access to those services. A key component of outreach is that the individuals providing services are not stationary, but mobile; in other words, they are meeting veterans in need of services where those veterans are located. In addition to delivering services, outreach has an



educational component that involves raising awareness of existing services. These initiatives should focus on areas of need associated with the following:

- 1. Veteran Outreach Initiatives
 - a. Initiatives that implement or improve veteran outreach within Pennsylvania at the community, county, regional, or statewide level; or
 - b. Enhance veteran service officer, county staff, and advocate capabilities across a region or the Commonwealth;
- 2. Veterans Transportation Services
 - a. Programs or services which address or provide safe and reliable transportation to veterans in need of assistance traveling to and from VA health care facilities and authorized non-VA health care appointments;
- 3. Homelessness
 - a. Transitional housing initiatives that focus on veteran-centric lodge living that follow the Fairweather Lodge Model; or
 - b. Programs that provide long-term relief for homeless veterans in support of the U.S. Department of Veterans Affairs initiative to end veteran homelessness.
- E. Ineligible Grant Applications: Grant applications for the following types of programs and projects are ineligible for award:
 - 1. New construction projects (Exception Grant applications for renovations/repairs to an existing building are eligible for award.);
 - 2. The purchase of vehicle(s); and
 - 3. Administrative personnel costs exceeding 10% of the requested dollar amount. Administrative costs are those **expenses incurred by grant recipients or sub-recipients in support of the day-to-day operations of their organization**. These overhead costs are the expenses that are not directly tied to a specific program purpose.

APPLICATION PROCESS

- A. Deadline. Grant applications must be <u>received</u> by DMVA via email or mail by **2:00 p.m**. EST on **Thursday, January 19, 2023**. Late or misdirected submissions received after the deadline will be administratively rejected without review.
 - 1. Applications sent via email to <u>RA-MVVetTrustFund@pa.gov</u> are preferred.
 - 2. Paper applications must be <u>received</u> at DMVA by the deadline. The DMVA's mailing address is: Department of Military and Veterans Affairs, Division of Grants, ATTN: Jennifer Snyder, Bldg. 0-47, Fort Indiantown Gap, Annville, PA 17003-5002.
- B. Format. An electronic application template is available on the VTF webpage at <u>Veterans Trust Fund Grant Program (pa.gov)</u>.
 - 1. Grant applications must include a cover page, organizational summary, program narrative, budget worksheet, and budget narrative.



- 2. The application may not exceed 10 letter-size (8½" x 11") pages using 12-point font or larger.
- C. Supporting Documentation. Supporting documents will not count toward the ten-page application limit.
 - 1. Applications must include an IRS letter verifying that the organization is a 501(c)(3) tax-exempt charitable organization or a 501(c)(19) veterans' service organization under the Internal Revenue Code. The organization's name and EIN on the grant application must match that shown on the IRS letter.
 - 2. Letters of support, commitment, or participation from partnering agencies or organizations may be included with the application. Please address letters of support to Jennifer Snyder, Chief, Division of Grants or To Whom It May Concern.
 - 3. Charitable organizations must submit the <u>minimum</u> number of documents necessary to establish that serving Pennsylvania veterans or their families is one of their organization's primary objectives and that programs or services are to benefit Pennsylvania veterans or their families. Examples include mission statements, charters, bylaws, and project descriptions.
 - 4. Charitable organizations permitted by law to evaluate and provide mental health care to patients must provide credentials verifying approval of such services.
- D. Signatures. Grant applications must contain the signature and printed name, rank, and title of the most senior authorized official representing the organization, e.g., Adjutant, President, or Board Chairperson.
- E. Contact Information. Telephone numbers <u>and</u> email addresses must be provided for the senior authorized official signing the grant application as well as the day-to-day points of contact for program and financial administration.

EVALUATION PROCESS

- A. Competitive submissions. The application must contain sufficient detail to allow DMVA staff to evaluate the organization's experience and ability to successfully carry out the purpose of the grant if funding is awarded.
- B. Grant proposals. Proposals will be reviewed and scored by a grant committee appointed by The Adjutant General. The committee will include: the Chairman of the State Veterans' Commission, the Deputy Adjutant General for Veterans' Affairs, the Deputy for Administration or designee; and/or such other members as may be appointed by The Adjutant General.
- C. Scoring. No County Director of Veterans Affairs or officer or director of the Pennsylvania Association of County Directors of Veterans' Affairs shall participate in the review or scoring of a grant application in which his/her county or state association is an applicant.
- D. Review/Scoring. No officer, director, or designee of an organization shall participate in the review or scoring of a grant application for any grant in which the organization is an applicant.
- E. Compliance. An organization's/county's ability to execute funding and comply with grant requirements, as demonstrated during prior VTF grant awards, may be considered when evaluating applications. Less



favorable consideration may be given to organizations/counties with a history of: delinquent reporting or audit submissions, inadequate planning or coordination, requests for multiple project period extensions or major budget revisions, and/or lack of administrative oversight that resulted in the return of unspent funds.

AWARD PROCESS

A. Announcements.

- 1. The anticipated announcement of grant awards is March 2023.
- 2. The Commonwealth of Pennsylvania, through the Governor's Office or DMVA, may announce awards by issuing a press release prior to recipient notification of award.
- 3. Applicants will receive written notice of their application status following award announcements.
- B. Grant Agreement. Written grant agreements will be issued for signature and approval by the Commonwealth of Pennsylvania and the grantee. Grant agreements for counties will be executed between DMVA and County Commissioners. Grant agreements shall include the Commonwealth's standard terms and conditions.

1. Effective Date.

- a. A grant agreement will be fully executed when both parties and all the required commonwealth signatories have signed the document.
- b. The effective date of a grant agreement will be the date the last signature is affixed by the Commonwealth.
- c. Costs incurred by the grantee after the period of performance begins on June 1, 2023, but prior to the full execution of the grant agreement, are incurred at the sole risk of the grantee in the event that the grant agreement is not fully executed.
- 2. The grant agreement will include provisions for prior review, approval, and acknowledgment of Commonwealth assistance on grant-funded media, publications, or materials.
- 3. The grant agreement will provide for the return of any unspent funds to the VTF at the expiration of the grant period.
- C. Period of Performance. The period of performance of a grant will commence on June 1, 2023, and may run for a period of 12, 18 or 24 months. The requested period of performance should be based on the complexity of the initiative and the length of time necessary to accomplish the program objective.
- D. Payment. VTF grants are disbursed in full upon completion of a fully executed grant agreement.
 - 1. Vendor Number. As a <u>prerequisite</u> to the approval or payment of any funding, organizations/counties must register and obtain a vendor number from the Commonwealth of Pennsylvania. There is no cost to obtain a vendor number. Register online at



https://pasupplierportal.state.pa.us/irj/portal/anonymous. Applicants are encouraged to obtain a vendor number during the application period, prior to awards.

- a. An organization/county must provide an IRS Form W-9 when applying for a vendor number. The organization's name and federal Employer Identification Number (EIN) on the W-9 must be identical to the name associated with its vendor number. This name and identification number must match the grant application as well.
- b. In the Commonwealth's vendor registration system, county offices or departments are usually identified by a three-digit suffix or "partner record" associated with an existing vendor number under the hierarchy of the County Commissioners.
- c. Questions about vendor numbers and the vendor registration process should be directed to the Customer Service Call Center at 717-346-2676 (Harrisburg area) or 1-877-435-7363 (toll free).
- 2. Electronic Payments. The Commonwealth of Pennsylvania requires payees to participate in the Pennsylvania Electronic Payment Program. Banking information must be entered in the secure vendor portal to issue payments via electronic funds transfer. This expedites payments and eliminates lost or misdirected checks.
- E. Reporting. The grant agreement will include provisions for monthly or quarterly reporting on financial obligations and expenditures, as well as performance measures and outcomes. The reporting frequency will be based upon the length of the grant period and the award amount. At its discretion, DMVA may require interim or more frequent reporting, conduct on-site visits, and review documentation of grantfunded programs, purchases, and events.

F. Audits.

- 1. If a grant award is less than \$40,000, the grantee must submit a compiled financial statement no later than three (3) months after the date of expiration/termination of the grant agreement
- 2. If a grant award is \$40,000, the grantee must submit a final audit, performed by a Certified Public Accountant, no later than six (6) months after the date of expiration/termination of the grant agreement. Audits performed under the Single Audit Act of 1984 will not be accepted in lieu of a project audit. A project audit must be a financial audit conducted in accordance with the provisions of the U.S. General Accounting Office's Government Auditing Standards, current revision.
- 3. The cost of obtaining a compiled financial statement or conducting a project audit is an allowable expense to be paid with grant funds.
- 4. Interim or post-award audits may be conducted by DMVA, the Office of State Inspector General, the Auditor General or the Attorney General of Pennsylvania. Any audits by the Commonwealth of Pennsylvania, it's agencies or assigns, will be conducted at no cost to the grantee.



- G. State Labor Law and Workforce Safety Law Compliance. The grantee must be in compliance, and maintain compliance, with all applicable Pennsylvania state labor law and workforce safety laws and execute a corresponding certification. The laws include, but are not limited to:
 - 1. Construction Workplace Misclassification Act
 - 2. Employment of Minors Child Labor Act
 - 3. Minimum Wage Act
 - 4. Prevailing Wage Act
 - 5. Equal Pay Law
 - 6. Employer to Pay Employment Medical Examination Fee Act
 - 7. Seasonal Farm Labor Act
 - 8. Wage Payment and Collection Law
 - 9. Industrial Homework Law
 - 10. Construction Industry Employee Verification Act



2022-23 **VETERANS' TRUST FUND GRANT APPLICATION**

ORGANIZATION:				WEBSITE:
ADDRESS:				
CITY:		STATE:	ZIP:	COUNTY:
CONTACT PERSON	ſ:		TIT	TLE:
PHONE #:		ALTERNATE#:		EMAIL:
PROJECT DIRECTO	PR:	PHONE:		EMAIL:
FINANCIAL OFFICE	ER:	PHONE:		EMAIL:
FEDERAL EMPLOY	TER ID # (EIN):		PA V	VENDOR #:
LEGISLATIVE DIST	TRICTS: PA HOUS	E #: PA SENATE #:		Information can be found at http://www.legis.state.pa.us
U.S. HOUSE DISTRI	CT #:	Information can be found at	http://www.	v.house.gov
PROJECT TITLE:			PROJECT	PERIOD MONTHS: 12 18 24
GRANT REQUEST:				TOTAL COST: \$
ELIGIBILITY:				ith 501(c)(3) Status? YES NO NO NO
PLEASE ONLY SEI	LECT ONE PRIOF	RITY AREA		
PRIORITY AREA:		NSPORTATION SERVICES AVIORAL HEALTH INITIATI		BHOMELESSNESS BEMPLOYMENT & EDUCATION
ELIGIBILITY:	COUNTY DIRE	CTORS OF VETERANS AFI	FAIRS Y	YES NO
PRIORITY AREA:		ERAN OUTREACH INITIATIV	/ES 3.	HOMELESSNESS
		nformation contained in this prochalf of this organization.	posal is true	ne and correct to the best of my knowledge and that I am
SIGNATURE:				DATE:
PRINTED NAME:				TITLE:
PHONE:				EMAIL:
Mailing Address				Deadline – January 19, 2023 2:00 pm EST

Department of Military & Veterans Affairs Division of Grants

ATTN: Jennifer Snyder

Building 0-47 Fort Indiantown Gap

Annville, PA 17003-5002

Contact Information Mrs. Jennifer Snyder

Email: RA-MVVetTrustFund@pa.gov

Phone: 717-861-6979

Cover Page (this page) Organizational Summary Program Narrative

Budget Worksheet and Budget Narrative IRS letter of 501(c)(3) or (c)(19) status



ATTACHMENT 1. ORGANIZATIONAL SUMMARY. Describe your organization, its history, the
purpose for which it was created, year of inception, mission, organizational oversight, and grant proposal.
Identify partnerships with other military or veterans' organizations and veteran participation.



ATTACHMENT 2. PROGRAM NARRATIVE. Explain how your organization plans to use the grant
funding, if awarded. Include program objectives, a timeline, performance measures, and anticipated
outcomes. If you offer mental health services, supporting credentials must be provided.



ATTACHMENT 3. BUDGET WORKSHEET. Identify grant expenditures by budget category and list additional funding, if applicable, for the project's total cost. Applicants may add, delete, or rename the budget categories shown below to reflect their particular grant. **The maximum grant request from a VSO or non-profit is \$40,000. The maximum grant request from a county is \$15,000.**

BUDGET CATEGORY	DESCRIPTION	GRANT REQUEST	(OPTIONAL) MATCHING FUNDS	TOTAL COST
ADMINISTRATIVE PERSONNEL (NOT TO EXCEED 10%)				
CONTRACTED PERSONNEL				
STAFF TRAVEL				
STAFF TRAINING				
FACILITIES				
EQUIPMENT				
SUPPLIES				
EMERGENCY AID				
MARKETING & PUBLICATIONS				
CONTRACTED SERVICES				
CONSTRUCTION				
AUDIT				
OTHER				
OTHER				
TOTAL				



ATTACHMENT 4. BUDGET NARRATIVE. Explain in chronological order how your organization
plans to execute this funding. Include detailed budget requirements, cost calculations, and additional sources of funding, if applicable.